



# *Southeast Fort Wayne Choice Neighborhoods*

## *Transformation Plan Outline*

### **PART 1 – Executive Summary**

This section shall summarize the entire transformation plan by hitting the key/high points.

#### *Subsections of Executive Summary*

- Why Fort Wayne? Why now?
  - o This sub-section shall explain why now is the perfect time for Fort Wayne to maximize their growth and potential.
- History of Fort Wayne and the SEFW area
  - o This sub-section shall explain how Fort Wayne and the target area have evolved over the last century. This sub-section shall also explain the importance of the area's history, why it matters and how it should be the foundation and propellant of positive growth and trajectory.
- Opportunity through Challenges
  - o This sub-section shall explain the challenges within the area and how these challenges are merely steppingstones for opportunity. This sub-section shall also summarize the demographic data and demonstrate that this data (comparing target area, City of Fort Wayne and National averages) supports the need for revitalization through the CN program.
- Modeling a Neighborhood of Choice
  - o This sub-section shall describe what CN is, the journey to receiving the CN award and the Planning Process.
- Envisioning SEFW's Vision
  - o This sub-section shall delve into the vision for the target area and the importance of engaging all aspects/sections of the community to compile a cohesive and holistic Transformation Plan.
- Summary of Goals
  - o This sub-section shall focus on giving some detail about the overall goals of the Transformation Plan.

### **PART 2 – Modeling a Neighborhood of Choice**

This section shall provide a picture of the SEFW's journey to Choice Neighborhoods.

#### *Sub-sections for Modeling a Neighborhood of Choice*

- What is CN?
  - o This sub-section shall describe what CN is, its structure and its goals.
- Our Journey to CN
  - o This subsection shall focus on the application details.

### **PART 3 – THEN: Fort Wayne & SEFW Community**



This section shall provide a picture of the past and a look into the future of Fort Wayne and the SEFW area. A timeline of significant events shall stretch across the top of each page.

Sub-sections for History – Maps Included

- Origins of Fort Wayne
  - o This subsection shall focus on the establishment of Fort Wayne in 1794 up until 1900s. This section shall highlight important figures and their importance.
- Rewriting OUR Future
  - o This subsection shall look at Fort Wayne’s and the SEFW area’s recent history and current state and how they both are a catalyst for change

**PART 4 – NOW: SEFW’s Existing Conditions**

This section shall discuss the existing conditions of the SEFW target area.

Sub-sections for Existing Conditions

- SEFW Demographics & Land
  - o Demographics (Age, Race, etc.)
  - o Land Use
  - o Zoning
- Housing
  - o Current Housing Stock (Age, Style)
  - o Housing Affordability
  - o Ownership and Renting (Gentrification & Displacement)
  - o Vacancy
  - o Subsidized & Affordable Housing
  - o Housing adequacy and Investment
- Assets
  - o Parks
  - o Schools
  - o Healthcare Facilities
  - o Community Facilities
- Economic Development
  - o Employment
  - o Investment Tools (e.g. Opportunity Zones, TIF)
- Education & Youth
  - o Literacy
  - o Early Childhood Education
  - o K-12 Schools
  - o Higher Education/Trade School
- Mobility & Connectivity
  - o Public Transportation
  - o Trails
  - o Bike Infrastructure
  - o Walkability
- Public Safety
  - o Crime Rate (describe types of crimes)
  - o Crime reduction Programs



- Health and Wellness
  - Life Expectancy
  - Food Access
- Environment & Sustainability
  - Parks and Recreation
    - Neighborhood Parks

## **PART 5 – The Planning Process**

The section shall describe the players, their roles and responsibilities towards the formulation of the Transformation Plan and how the community has been engaged.

### Sub-sections for The Planning Process

- The Team: How we organized
  - Core Members (FWHA and City of Fort Wayne)
    - This sub-section shall provide a short summary of the core team members and their roles.
  - Advisory Committee
    - This sub-section shall provide a short summary of what the committee is and their role.
  - Steering Committee
    - This sub-section shall provide a short summary of what the committee is and their role.
  - Resident Advisory Committee
    - This sub-section shall provide a short summary of what the committee is and their roles.
  - Focus Groups
    - This sub-section shall provide a short summary of what the FGs are and their roles.
- Partners
  - This section shall state all the partners and describe all the partners’ work and their role in the process.
- The Planning Process

This section shall describe how the Partners, Committee Members, Tall Oaks Residents and SEFW Community Members were engaged.

- Community Engagement
  - This sub-section shall describe how the community continues to be engaged in the planning process.
    - CN Office
    - Community Open Houses
    - Visioning sessions
    - Steering and Advisory Committee Meetings
    - Focus Groups
    - SEFW Community Surveys
- Residents Engagement



- This sub-section shall describe how the Residents were engaged in the planning process.
  - Needs Assessments
- Early Action Activities
  - Pedestrian Safety Improvements
  - Community Garden
- Capacity Building
  - This subsection shall describe the effort made to expand/build our planning capacity.

### **PART 6 – Amplifying the Community’s Voice**

This section shall look at the collected data and the community vision.

- Our Community’s Voice
  - This sub-section shall display and summarize the results from all the community engagements.
    - Focus Groups
    - Visioning Sessions
    - Residents Needs Assessments
    - Community Survey
- Our Community’s Vision
  - This sub-section shall showcase the community vision that grew from all the resident and community engagements.

### **PART 7 – A Solid Foundation: Plans in Action**

This section shall describe the current plan being enacted in the SEFW area and how these plans have been a foundation for the goals and visioning of the SEFW Transformation Plan

#### Sub-sections for A Solid Foundation

- Citywide Plans
  - This sub-section shall provide a summary, main strategies of each plan and how they connect to the SEFW Transformation Plan
- Southeast Fort Wayne Plans
  - This sub-section shall provide a summary, main strategies of each plan and how they connect to the SEFW Transformation Plan
- Common Themes/Targets
  - This sub-section shall describe and depict the common themes among all the plans.

### **PART 8 – Neighborhood Plan**

#### Sub-sections for Neighborhood Plan

- Guiding Principles and Lead
  - Description of principles to guide the Neighborhood Plan.
  - Stating the Neighborhood Lead & describing their role and responsibilities.
- Neighborhood Goals & Strategies
  - Goals and corresponding strategies related to the neighborhood.
- Public Safety Goals & Strategies
  - Goals and corresponding strategies related to public safety.



- Mobility & Connectivity Goals and Strategies
  - Goals and corresponding strategies related to Mobility and Connectivity.
- Environment & Sustainability Goals and Strategies
  - Goals and corresponding strategies related to Environment and Sustainability.

## **PART 9 – Housing Plan**

### Sub-sections for Housing Plan

- Guiding Principles and Lead
  - Description of principles to guide the Housing Plan.
  - Stating the Housing Lead & describing their role and responsibilities.
- Understanding The Market Realities
  - A Summary of the Market Study findings will be included in this section.
- Goals & Strategies
  - Goals and corresponding strategies related to Housing.
- Housing Program
  - The Housing Program to be described.
- Phasing And Financing Plan
  - Phasing and financing for the housing program to be described.
- Conceptual Design
  - A conceptual vision articulated in an illustrative rendering(s) to be described.

## **PART 10 – People Plan**

### Sub-sections for People Plan

- Guiding Principles and Lead
  - Description of principles to guide the People Plan.
  - Stating the People Lead & describing their role and responsibilities.
- Education Goals & Strategies
  - Goals and corresponding strategies related to education and Leads.
- Health And Wellness Goals & Strategies
  - Goals and corresponding strategies related to health and wellness.
- Employment Goals & Strategies
  - Goals and corresponding strategies related to employment.
- Youth Goals & Strategies
  - Goals and corresponding strategies related to youth.

## **PART 11 – Implementation Plan**

### Sub-sections for Implementation Plan

- Neighborhood Plan
  - Section shall discuss items needed to implement the neighborhood plan
    - Partner roles and responsibilities
    - Finances (leverages and strategies)
    - On-going engagement (residents and community)
    - Implementation schedule/process
    - Early start accomplishments
    - Performance tracking and management



- Housing Plan
  - Section shall discuss items needed to implement the housing plan
    - Partner roles and responsibilities
    - Finances (leverages and strategies)
    - On-going engagement (residents and community)
    - Implementation schedule/process
    - Early start accomplishments
    - Performance tracking and management
- People Plan
  - Section shall discuss items needed to implement the people plan
    - Partner roles and responsibilities
    - Finances (leverages and strategies)
    - On-going engagement (residents and community)
    - Implementation schedule/process
    - Early start accomplishments
    - Performance tracking and management
- Anticipated Transformation Budget
  - This section shall discuss the total anticipated financial obligations for the entire plan.

## **PART 12 – Appendixes**

This section shall contain the raw data collected from engagements, assessments, surveys and studies.

### Sub-sections for Appendixes

- Market study
- Community survey
- Resident assessments
- Environmental study

